

Ayala Foundation, Inc.
(A Non-stock, Non-profit Corporation)

Financial Statements
December 31, 2020 and 2019

and

Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

The Board of Trustees
Ayala Foundation, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Ayala Foundation, Inc. (a non-stock, non-profit corporation) (the Foundation), which comprise the statements of financial position as at December 31, 2020 and 2019, and the statements of activities, statements of changes in fund balances and statements of cash flows for the years then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with Philippine Financial Reporting Standards (PFRSs).

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

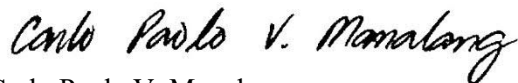
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Report on the Supplementary Information Required Under Revenue Regulations 15-2010

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information required under Revenue Regulations 15-2010 in Note 23 to the financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of the management of the Foundation. The information has been subjected to the auditing procedures applied in our audit of the basic financial statements. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.



Carlo Paolo V. Manalang
Partner

CPA Certificate No. 111947

Accreditation No. 111947-SEC (Group A),

Valid to cover audit of 2019 to 2023

financial statements of SEC covered financial institutions

Tax Identification No. 210-730-804

BIR Accreditation No. 08-001998-127-2019,

November 27, 2019, valid until November 26, 2022

PTR No. 8534324, January 4, 2021, Makati City

March 29, 2021



AYALA FOUNDATION, INC.
(A Non-Stock, Non-Profit Corporation)

STATEMENTS OF FINANCIAL POSITION

	December 31	
	2020	2019
ASSETS		
Current Assets		
Cash and cash equivalents (Notes 4 and 18)	₱310,951,176	₱364,690,728
Short-term investments (Notes 5 and 18)	240,000,000	20,000,000
Receivables (Notes 6 and 18)	9,428,900	10,771,358
Merchandise inventories - net (Note 7)	8,018,977	8,484,497
Financial assets at fair value through profit or loss (Notes 11 and 18)	1,189,666,380	1,215,808,256
Other current assets (Note 8)	34,601,224	16,232,294
Total Current Assets	1,792,666,657	1,635,987,133
Noncurrent Assets		
Receivables - net of current portion (Notes 6 and 18)	219,011	227,537
Financial assets at fair value through other comprehensive income (Notes 11 and 18)	21,088,803	41,280,231
Financial assets at amortized cost (Notes 11 and 18)	732,880,090	759,313,618
Property and equipment (Note 9)	430,330,742	238,926,018
Right-of-use asset (Note 19)	14,953,852	19,041,312
Software (Note 10)	1,007,627	617,814
Deferred tax asset (Note 17)	136,654	301,450
Total Noncurrent Assets	1,200,616,779	1,059,707,980
	₱2,993,283,436	₱2,695,695,113
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts and other payables (Notes 12 and 18)	₱122,198,298	₱82,304,162
Lease liability - current portion (Note 19)	4,605,120	3,511,743
Total Current Liabilities	126,803,418	85,815,905
Noncurrent Liabilities		
Notes payable (Note 13)	257,000,000	-
Accounts and other payables - net of current portion (Note 12)	35,600,000	-
Lease liability - net of current portion (Note 19)	10,737,926	15,343,045
Pension liability (Note 14)	19,163,720	6,074,652
Total Noncurrent Liabilities	322,501,646	21,417,697
Total Liabilities	449,305,064	107,233,602
Net Assets (Note 16)		
Unrestricted	30,426,017	19,812,015
Temporarily restricted	492,028,330	380,998,445
Permanently restricted	2,028,723,422	2,187,714,273
Net fair value loss on financial assets at FVOCI (Note 11)	669,213	1,460,585
Remeasurement gain on defined benefit obligation (Note 14)	(7,868,610)	(1,523,807)
Total Net Assets	2,543,978,372	2,588,461,511
	₱2,993,283,436	₱2,695,695,113

See accompanying Notes to Financial Statements.



AYALA FOUNDATION, INC.
(A Non-Stock, Non-Profit Corporation)
STATEMENTS OF ACTIVITIES

	December 31, 2020					
	Unrestricted (Note 16)	Temporarily Restricted (Note 16)	Permanently Restricted (Note 16)	Fair Value Reserve of Financial Assets at FVOCI (Note 11)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 14)	Total
Revenue, gains and other supports:						
Public support (Note 16)	₱–	₱264,325,579	₱–	₱–	₱–	₱264,325,579
Investment and interest (Notes 4, 5, 6 and 11)	166,700,000	70,769,365	(158,990,851)	–	–	78,478,514
Net assets released from restrictions	215,820,262	(215,820,262)	–	–	–	–
Others	–	2,192,823	–	–	–	2,192,823
	382,520,262	121,467,505	(158,990,851)	–	–	344,996,916
Expenses and losses:						
Project (Note 16)	320,296,317	–	–	–	–	320,296,317
General and administrative (Notes 16 and 17)	51,609,943	–	–	–	–	51,609,943
Unrealized foreign exchange loss	–	422,136	–	–	–	422,136
Net loss from other activities (Notes 16 and 20)	–	10,015,484	–	–	–	10,015,484
	371,906,260	10,437,620	–	–	–	382,343,880
Excess (deficit) of revenue, gains and other supports over expenses and losses	10,614,002	111,029,885	(158,990,851)	–	–	(37,346,964)
OTHER COMPREHENSIVE INCOME						
<i>Other comprehensive income that may be reclassified to profit or loss in subsequent years:</i>						
Fair value reserve of financial assets at FVOCI (Note 11)	–	–	–	(791,372)	–	(791,372)
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent years:</i>						
Remeasurement loss on defined benefit obligation (Note 14)	–	–	–	–	(6,344,803)	(6,344,803)
Total other comprehensive income	–	–	–	(791,372)	(6,344,803)	(7,136,175)
CHANGES IN NET ASSETS	10,614,002	111,029,885	(158,990,851)	(791,372)	(6,344,803)	(44,483,139)
NET ASSETS AT BEGINNING OF YEAR	19,812,015	380,998,445	2,187,714,273	1,460,585	(1,523,807)	2,588,461,511
NET ASSETS AT END OF YEAR	₱30,426,017	₱492,028,330	₱2,028,723,422	₱669,213	(₱7,868,610)	₱2,543,978,372



AYALA FOUNDATION, INC.
(A Non-Stock, Non-Profit Corporation)
STATEMENTS OF ACTIVITIES

	December 31, 2019					
	Unrestricted (Note 16)	Temporarily Restricted (Note 16)	Permanently Restricted (Note 16)	Fair Value Reserve of Financial Assets at FVOCI (Note 11)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 14)	Total
Revenue, gains and other supports:						
Public support (Note 16)	P–	P244,850,078	P–	P–	P–	P244,850,078
Investment and interest (Notes 4, 5, 6 and 11)	271,700,000	(131,453,263)	–	–	–	140,246,737
Net assets released from restrictions	26,084,345	(26,084,345)	–	–	–	–
	297,784,345	87,312,470	–	–	–	385,096,815
Expenses and losses:						
Project (Note 16)	277,227,297	–	–	–	–	277,227,297
General and administrative (Notes 16 and 17)	53,003,342	–	–	–	–	53,003,342
Unrealized foreign exchange loss	–	234,041	–	–	–	234,041
Net loss from other activities (Notes 16 and 20)	–	11,739,713	–	–	–	11,739,713
	330,230,639	11,973,754	–	–	–	342,204,393
Excess (deficit) of revenue, gains and other supports over expenses and losses	(32,446,294)	75,338,716	–	–	–	42,892,422
OTHER COMPREHENSIVE INCOME						
<i>Other comprehensive income that may be reclassified to profit or loss in subsequent years:</i>						
Fair value reserve of financial assets at FVOCI (Note 11)	–	–	–	9,566,296	–	9,566,296
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent years:</i>						
Remeasurement loss on defined benefit obligation (Note 14)	–	–	–	–	(15,970,097)	(15,970,097)
Total other comprehensive income	–	–	–	9,566,296	(15,970,097)	(6,403,801)
CHANGES IN NET ASSETS	(32,446,294)	75,338,716	–	9,566,296	(15,970,097)	36,488,621
NET ASSETS AT BEGINNING OF YEAR	52,258,309	305,659,729	2,187,714,273	(8,105,711)	14,446,290	2,551,972,890
NET ASSETS AT END OF YEAR	P19,812,015	P380,998,445	P2,187,714,273	P1,460,585	(P1,523,807)	P2,588,461,511

See accompanying Notes to Financial Statements.



AYALA FOUNDATION, INC.
(A Non-Stock, Non-Profit Corporation)

STATEMENTS OF CHANGES IN FUND BALANCES

	Year Ended December 31, 2020					Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	Fair Value Reserve of Financial Assets at FVOCI (Note 11)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 14)	
FUND BALANCES						
Net assets at beginning of year	₱19,812,015	₱380,998,445	₱2,187,714,273	₱1,460,585	(₱1,523,807)	₱2,588,461,511
Excess (deficit) of revenue, gains and other supports over expenses and losses	10,614,002	111,029,885	(158,990,851)	–	–	(37,346,964)
Net fair value loss on financial assets at FVOCI (Note 11)	–	–	–	(791,372)	–	(791,372)
Remeasurement loss on defined benefit obligation (Note 14)	–	–	–	–	(6,344,803)	(6,344,803)
Net assets at end of year	₱30,426,017	₱492,028,330	₱2,028,723,422	₱669,213	(₱7,868,610)	₱2,543,978,372

	Year Ended December 31, 2019					Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	Fair Value Reserve of Financial Assets at FVOCI (Note 11)	Remeasurement Gain (Loss) on Defined Benefit Obligation (Note 14)	
FUND BALANCES						
Net assets at beginning of year	₱52,258,309	₱305,659,729	₱2,187,714,273	(₱8,105,711)	₱14,446,290	₱2,551,972,890
Excess (deficit) of revenue, gains and other supports over expenses and losses	(32,446,294)	75,338,716	–	–	–	42,892,422
Net fair value loss on financial assets at FVOCI (Note 11)	–	–	–	9,566,296	–	9,566,296
Remeasurement loss on defined benefit obligation (Note 14)	–	–	–	–	(15,970,097)	(15,970,097)
Net assets at end of year	₱19,812,015	₱380,998,445	₱2,187,714,273	₱1,460,585	(₱1,523,807)	₱2,588,461,511

See accompanying Notes to Financial Statements.



AYALA FOUNDATION, INC.
(A Non-Stock, Non-Profit Corporation)

STATEMENTS OF CASH FLOWS

	Years Ended December 31	
	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess (deficit) of revenue, gains and other supports		
over expenses and losses	(₱37,346,964)	₱42,892,422
Adjustments for:		
Investment and interest income (Notes 4, 5 and 11)	(78,478,514)	(140,246,737)
Depreciation and amortization (Notes 9, 10 and 19)	20,330,871	20,641,404
Pension expense (Note 14)	6,744,265	4,916,305
Interest expense (Note 19)	1,081,937	397,570
Reversal of allowance for doubtful accounts (Note 6)	(203,608)	(314,043)
Reversal of allowance for inventory obsolescence (Note 7)	(18,216)	(498,810)
Gain on disposal of property and equipment	(2,681)	(80,500)
Provision for doubtful accounts (Note 6)	–	471,600
Provision for inventory obsolescence (Note 7)	–	295,922
Changes in net assets before changes in working capital	(87,892,910)	(71,524,867)
Decrease (increase) in:		
Receivables	964,881	8,007,414
Merchandise inventories	483,737	3,591,146
Other current assets	(18,204,135)	(4,795,137)
Contribution to pension fund	–	(2,328,753)
Increase in accounts and other payables	75,494,138	40,240,264
Net cash used in operating activities	(29,154,289)	(26,809,933)
CASH FLOWS FROM INVESTING ACTIVITIES		
Disposals (additions) to:		
Financial assets (Note 11)	71,975,459	202,940,447
Property and equipment and software cost (Notes 9 and 10)	(208,037,947)	(65,628,133)
Proceeds from disposal of property and equipment	2,681	80,500
Investment and interest income received	(140,931,776)	120,698,927
Net cash used in investing activities	(276,991,583)	258,091,741
CASH FLOWS FROM FINANCING ACTIVITIES		
Payment of principal portion of lease liabilities (Note 19)	(4,593,680)	(1,946,580)
Proceeds from notes payable (Note 13)	257,000,000	–
Net cash provided by financing activities	252,406,320	(1,946,580)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(53,739,552)	229,335,228
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	364,690,728	135,355,500
CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 4)	₱310,951,176	₱364,690,728

See accompanying Notes to Financial Statements.



AYALA FOUNDATION, INC.
(A Non-Stock, Non-Profit Corporation)

NOTES TO FINANCIAL STATEMENTS

1. Organization and Tax Exemption

Ayala Foundation, Inc. (the Foundation) was registered with the Securities and Exchange Commission (SEC) on December 28, 1961 as a non-stock, non-profit corporation primarily for the following purposes:

- a. To provide financial support, within the Philippines and abroad, for the studies of selected students and for the attendance at scientific conferences by qualified and competent scholars;
- b. To undertake community development and livelihood projects designed to improve the quality of life of disadvantaged Filipinos;
- c. To undertake ventures that will transfer appropriate technology to urban and rural groups that will give them additional income and allow them to put up profitable enterprises that will benefit themselves and the community;
- d. To provide scholarships to poor but deserving urban and rural youth in vocational, technical, livelihood and entrepreneurial courses;
- e. To preserve and enhance Philippine Art and Culture by, among other things, establishing and maintaining museums, supporting ethnic artisans and craftsmen, and undertaking related activities that will encourage Filipinos, especially our youth, to appreciate their heritage;
- f. To organize, staff and finance research projects which may be established in furtherance of the purposes and objectives of the Foundation; and
- g. To promote, support, and finance the publication of reports prepared under the auspices of the Foundation.

On February 15, 2010, the Foundation amended its Articles of Incorporation: (a) extending the term for which the Foundation is to exist for another fifty (50) years from December 28, 2011 and (b) to declassify the Foundation as a science and research foundation.

On March 30, 2016, the Foundation amended its Articles of Incorporation to update the purposes of the Foundation to include: (a) To undertake disaster relief, rehabilitation and other forms of projects and programs to assist victims of natural and man-made calamities and disasters; (b) To encourage, promote, develop, support, assist, finance, establish, operate and/or maintain programs, plans or projects for charitable, religious, scientific and other forms of organizations in furtherance of the purposes and objectives of the Foundation: and (c) To engage in educational projects, including the granting of scholarships to deserving students, the operations, maintenance and the giving of assistance to educational institutions and the operation, establishment and promotion of training and educational programs and other similar projects.

As a non-stock, non-profit corporation, the Foundation falls under Section 30 (E) of the Republic Act No. 8424 entitled, "An Act Amending the National Internal Revenue Code, as Amended, and for Other Purposes". The receipts from activities conducted in pursuit of the objectives for which the Foundation was established are exempt from income tax. However, any income arising from its real



or personal properties, or from activities conducted for profit, regardless of the disposition made of such income, is subject to income tax.

The Foundation is duly accredited by the Philippine Council for Non-Government Organization Certification (PCNC) and renewed its registration as a donee institution on November 9, 2020 in accordance with the provisions of Revenue Regulations No. 13-98. Donations received shall entitle the donors to full or limited deduction pursuant to Section 34 (H) (paragraphs 1 or 2) and exemption from donor's tax pursuant to Section 101 (A) (3) of the National Internal Revenue Code of 1997. The Certificate of Registration shall be valid until February 12, 2022 unless sooner revoked by the Bureau of Internal Revenue (BIR) or upon withdrawal of the Certificate of Accreditation by PCNC.

The Foundation's registered office address is 8th Floor, 111 Paseo de Roxas Building, Paseo de Roxas corner Legaspi Street, Legaspi Village, 1229 Makati City.

The accompanying financial statements were approved and authorized for issue by the Board of Trustees on March 29, 2021.

2. Summary of Significant Accounting Policies

Basis of Preparation

The financial statements of the Foundation have been prepared using the historical cost basis, except for financial assets at fair value through profit or loss (FVPL) and financial assets at fair value through other comprehensive income (FVOCI) that have been measured at fair value. The accompanying financial statements are presented in Philippine Peso (₱) which is the Foundation's presentation and functional currency. All amounts are rounded off to the nearest peso unit unless otherwise indicated.

The Foundation amends the descriptions used for particular line items in the financial statements and for the financial statements themselves consistent with the requirement of Philippine Accounting Standard (PAS) 1, *Presentation of Financial Statements*. The Foundation applied Statement of Financial Accounting Standards No. 117, *Financial Statements of Not-for-Profit Organizations*. This Statement establishes standards for general-purpose external financial statements provided by a not-for-profit organization. It specifies that those statements include a statement of financial position, a statement of activities, statement of changes in fund balances and a statement of cash flows.

Statement of Compliance

The accompanying financial statements have been prepared in compliance with Philippine Financial Reporting Standards (PFRSs).

Adoption of New and Amended Accounting Standards and Interpretations

The accounting policies adopted in the preparation of the Foundation's financial statements are consistent with those of the previous financial year except for the adoption of the following new accounting pronouncements which became effective January 1, 2020.

- Amendments to PFRS 3, *Definition of a Business*

The amendments to PFRS 3 clarify that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs. These



amendments may impact future periods should the Foundation enter into any business combinations.

These amendments do not have any impact on the Foundation.

- Amendments to PFRS 7, *Financial Instruments: Disclosures* and PFRS 9, *Financial Instruments, Interest Rate Benchmark Reform*

The amendments to PFRS 9 provide a number of reliefs, which apply to all hedging relationships that are directly affected by the interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and or amount of benchmark-based cash flows of the hedged item or the hedging instrument.

These amendments do not have a significant impact on the Foundation.

- Amendments to PAS 1, *Presentation of Financial Statements*, and PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material*

The amendments provide a new definition of material that states “information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.”

The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users.

These amendments do not have a significant impact on the Foundation.

- Conceptual Framework for Financial Reporting issued on March 29, 2018

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the standard-setters in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards.

The revised Conceptual Framework includes new concepts, provides updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts.

- Amendments to PFRS 16, *COVID-19-related Rent Concessions*

The amendments provide relief to lessees from applying the PFRS 16 requirement on lease modifications to rent concessions arising as a direct consequence of the COVID-19 pandemic. A lessee may elect not to assess whether a rent concession from a lessor is a lease modification if it meets all of the following criteria:

- ▶ The rent concession is a direct consequence of COVID-19;
- ▶ The change in lease payments results in a revised lease consideration that is substantially the same as, or less than, the lease consideration immediately preceding the change;
- ▶ Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and



- ▶ There is no substantive change to other terms and conditions of the lease.

A lessee that applies this practical expedient will account for any change in lease payments resulting from the COVID-19 related rent concession in the same way it would account for a change that is not a lease modification, i.e., as a variable lease payment.

The amendments are effective for annual reporting periods beginning on or after June 1, 2020. Early adoption is permitted.

This amendment is not applicable to the Foundation as there are no rent concessions granted to the Foundation as a lessee.

Standards Issued but not yet Effective

Pronouncements issued but not yet effective are listed below. The Company intends to adopt the following pronouncements when they become effective. Adoption of these pronouncements is not expected to have a significant impact on the Company's financial statements unless otherwise indicated.

Effective beginning on or after January 1, 2021

- Amendments to PFRS 9, PFRS 7, PFRS 4 and PFRS 16, *Interest Rate Benchmark Reform – Phase 2*

Effective beginning on or after January 1, 2022

- Amendments to PFRS 3, *Reference to the Conceptual Framework*
- Amendments to PAS 16, *Plant and Equipment: Proceeds before Intended Use*
- Amendments to PAS 37, *Onerous Contracts – Costs of Fulfilling a Contract*
- *Annual Improvements to PFRSs 2018-2020 Cycle*
 - Amendments to PFRS 1, *First-time Adoption of Philippines Financial Reporting Standards, Subsidiary as a first-time adopter*
 - Amendments to PFRS 9, *Financial Instruments, Fees in the '10 per cent' test for derecognition of financial liabilities*
 - Amendments to PAS 41, *Agriculture, Taxation in fair value measurements*

Effective beginning on or after January 1, 2023

- Amendments to PAS 1, *Classification of Liabilities as Current or Non-current*
- PFRS 17, *Insurance Contracts*

Deferred Effectivity

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

Current and Noncurrent Classification

The Foundation presents assets and liabilities in the statement of financial position based on current/noncurrent classification. An asset is current when:

- Expected to be realized or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realized within 12 months after reporting date; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after reporting date.



All other assets are classified as noncurrent.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within 12 months after reporting date; or
- There is no unconditional right to defer the settlement of the liability for at least 12 months after reporting date.

The Foundation classifies all other liabilities as noncurrent.

Deferred tax assets and liabilities are classified as noncurrent assets and liabilities, respectively.

Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to the Foundation.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Foundation uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, as described in Note 18.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Foundation determines whether transfers have occurred between Levels in the hierarchy by reassessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Endowment Committee, usually composed of either members of the Board of Trustees, appointees, consultants and officers of the Foundation determines the policies and procedures for the valuation of financial assets as well as the allocation of the Foundation's asset portfolio.

For the purpose of fair value disclosures, the Foundation has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained in Note 18.



Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three (3) months or less from dates of acquisitions and that are subject to an insignificant risk of changes in value.

Financial Instruments

Date of recognition

The Foundation recognizes a financial asset or a financial liability in the statement of financial position when it becomes a party to the contractual provisions of the instrument. Purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace are recognized on the trade date.

a. Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, and subsequently measured at amortized cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Foundation's business model for managing them. The Foundation initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs.

In order for a financial asset to be classified and measured at amortized cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Foundation's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Foundation commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortized cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss (FVPL)

As of December 31, 2020 and 2019, the Foundation's financial assets pertain to financial assets at amortized cost (debt instruments), financial assets at fair value through OCI (debt instruments) and financial assets at FVPL.



Financial assets at amortized cost (debt instruments)

The Foundation measures financial assets at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortized cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognized in profit or loss when the asset is derecognized, modified or impaired.

The Foundation's financial assets at amortized cost includes cash and cash equivalents, short-term investments, receivables and investments in corporate bonds.

Financial assets at fair value through OCI (debt instruments)

The Foundation measures debt instruments at fair value through OCI if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

For debt instruments at fair value through OCI, interest income, foreign exchange revaluation and impairment losses or reversals are recognized in the statement of activities and computed in the same manner as for financial assets measured at amortized cost. The remaining fair value changes are recognized in OCI. Upon derecognition, the cumulative fair value change recognized in OCI is recycled to profit or loss.

The Foundation's financial assets at fair value through OCI includes fixed income government securities.

Financial assets at FVPL

Financial assets at FVPL include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortized cost or at fair value through OCI, as described above, debt instruments may be designated at fair value through profit or loss on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognized in the statement of activities.

The Foundation's financial assets at FVPL includes equity securities and pooled funds.



Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized (i.e., removed from the statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or,
- The Foundation has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a ‘pass-through’ arrangement; and either (a) the Foundation has transferred substantially all the risks and rewards of the asset, or (b) the Foundation has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Foundation has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Foundation continues to recognize the transferred asset to the extent of its continuing involvement. In that case, the Foundation also recognized an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Foundation has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Foundation could be required to repay.

Impairment of financial assets

The Foundation recognizes an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Foundation expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognized in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For cash and cash equivalents, the Foundation applies the low credit risk simplification. The probability of default and loss given defaults are publicly available and are considered to be low credit risk investments. It is the Foundation’s policy to measure ECLs on such instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on lifetime ECL. The Foundation uses the ratings from reputable rating agencies to determine whether the debt instrument has significantly increased in credit risk and to estimate ECLs.

For trade receivables, the Foundation applies a simplified approach in calculating ECLs. Therefore, the Foundation does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Foundation has established a



provision matrix for trade receivables that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For debt instruments at fair value through OCI, the Foundation applies the low credit risk simplification. At every reporting date, the Foundation evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In addition, the Foundation considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The Foundation's debt instruments at fair value through OCI comprise solely of quoted bonds that are considered to be low credit risk investments. It is the Foundation's policy to measure ECLs on such instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL.

The Foundation considers a financial asset in default when payment reminder letter is sent after it has become past due and contractual payments are not made within the period contained in the letter. However, in certain cases, the Foundation may also consider a financial asset to be in default when internal or external information indicates that the Foundation is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Foundation. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

b. Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Foundation's financial liabilities include accounts and other payables.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Foundation that are not designated as hedging instruments in hedge relationships as defined by PFRS 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognized in the statement of activities.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in PFRS 9 are satisfied. The Foundation has not designated any financial liability as at fair value through profit or loss.



Other financial liabilities

After initial recognition, other financial liabilities are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in profit or loss.

This category generally applies to accounts and other payables.

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of activities.

c. Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position, if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

Merchandise Inventories

Merchandise inventories consist of books and other merchandise items held for sale. Merchandise inventories are valued at the lower of cost or net realizable value (NRV). Cost is determined using the first-in, first-out method. NRV is the estimated selling price in the ordinary course of business less estimated costs necessary to make the sale.

Value-Added Tax (VAT)

Revenues, expenses, and assets are recognized net of the amount of VAT, if applicable.

When VAT from sales of goods and/or services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as payable in the statement of financial position. When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from sales of goods and/or services (output VAT), the excess is recognized as an asset in the statement of financial position to the extent of the recoverable amount.

Property and Equipment

Property and equipment except for land, are carried at cost less accumulated depreciation and amortization and any impairment in value. Land is carried at cost less any impairment in value.

The initial cost of property and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditures incurred after the property and equipment have been put into operation, such as repairs and maintenance, are normally charged to expense in the period in which the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as an additional cost of property and equipment.



Depreciation and amortization of property and equipment commences once the property and equipment are available for use and is computed using the straight-line method over the following estimated useful lives (EUL) of the property and equipment:

	Years
Leasehold and land improvements	5-25
Office furniture and equipment	3-5
Transportation equipment	5

Leasehold improvements are amortized over the EUL of the improvements or the terms of the lease, whichever is shorter.

The EUL and depreciation and amortization methods are reviewed annually based on expected asset utilization to ensure that the period and method of depreciation and amortization are consistent with the expected pattern of economic benefits from items of property and equipment.

Construction in progress is stated at cost. This includes cost of construction of property and equipment and other direct costs. Construction in progress is not depreciated until such time the relevant assets are complete and are put into operational use.

When property and equipment are retired or otherwise disposed of, the cost and the related accumulated depreciation and amortization are removed from the accounts and any resulting gain or loss is credited to or charged against current operations.

Fully depreciated property and equipment are retained in the accounts until they are no longer used and no further depreciation and amortization is charged against current operations.

Intangible Assets

The Foundation's intangible assets pertain to capitalized software cost.

An intangible asset is recognized only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the Foundation.

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses.

The useful lives of intangible assets are assessed to be finite. Intangible assets' lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortization period and method for an intangible asset is reviewed at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and treated as changes in accounting estimates. The amortization expense on intangible assets is recognized in the statement of activities allocated to "Project" and "General and administrative" under expenses and losses.

Gains or losses arising from the derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of activities when the asset is derecognized.



Software cost

Costs related to software purchase by the Foundation for use in operations are amortized on a straight-line basis over the EUL of 2-5 years.

Impairment of Non-Financial Assets

The Foundation assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Foundation makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses of continuing operations are recognized in the statement of activities in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of activities unless the asset is carried at revalued amount, in which case, the reversal is treated as a revaluation increase. After such reversal the depreciation and amortization charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining EUL.

Provisions

Provisions are recognized when the Foundation has a present obligation (legal or constructive) as a result of a past event, it is probable (i.e., more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Foundation expects a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. Provisions, if any, are reviewed at each reporting date and adjusted to reflect the current best estimate.

Restricted Net Assets

The Foundation reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Donations consisting of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted net assets.



Revenue Recognition

Public support

Public support revenue represents contributions received by the Foundation. Contributions received with restrictions as to when it can be utilized is initially recognized as a liability of the Foundation and will be recognized as revenue once the restrictions on the contributions has been met.

Investment and interest income

Investment income represents interest income earned on cash and cash equivalents, dividend income and realized and unrealized gains or losses on financial assets at FVPL. Interest income is recognized on a time proportion basis computed on the outstanding principal using the applicable rate. Dividend income is recognized when the right to receive payment is established. Gain or loss on sale of investments is recognized in profit or loss if the Foundation disposes some of its debt instrument classified as financial assets at FVOCI. Gain or loss on sale of investments is computed as the difference between the proceeds of the disposal and its carrying amount.

Expenses

Expenses are recognized in the statement of activities when decrease in future economic benefit related to a decrease in an asset or an increase in a liability has arisen that can be measured reliably.

Expenses are recognized in the statement of activities:

- On the basis of a direct association between the costs incurred and the earning of specific items of income;
- On the basis of systematic and rational allocation procedures when economic benefits are expected to arise over several accounting periods and the association can only be broadly or indirectly determined; or
- Immediately when expenditure produces no future economic benefits or when, and to the extent that, future economic benefits do not qualify or cease to qualify, for recognition in the statement of financial position as an asset.

Project expenses and general and administrative expenses are recognized as they are incurred.

Museum Collections

Artworks, ethnographic, archeological and rare book collections donated to the museum are not included in the accompanying financial statements because these collections are held for public exhibition, education, or research in furtherance of public service rather than financial gain or aesthetics, the cost or value cannot be reliably measured, and useful lives cannot be determined. Gifts of cash or property used for the purchase of the museum collections are classified as public support revenue when acquisitions are made in accordance with the terms of the gifts. The cost of objects purchased or donated is reported as a project expense.

Defined Benefit Plan

Pension cost and net defined benefit liability or asset is calculated annually by independent actuaries using the projected unit credit method.

Pension costs comprise the following:

- Service cost
- Net interest on the net defined benefit liability or asset
- Remeasurements of net defined benefit liability or asset



Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in the statement of activities. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on the zero-coupon bond yields to the net defined liability or assets. Net interest on the net defined benefit liability or asset is recognized as expense or income in the statement of activities.

Remeasurements comprising actuarial gains and losses and return on plan assets are recognized immediately in the statement of activities in the period in which they arise. Remeasurements are not reclassified to statement of activities in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund. Plan assets are not available to the creditors of the Foundation, nor can they be paid directly to the Foundation. The fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets. If the fair value of the plan assets is higher than the present value of the defined benefit obligation, the measurement of the resulting defined benefit asset is limited to the present value of the economic benefits available in form of refunds from the plan or reductions in the future contributions to the plan.

The net defined benefit liability or asset recognized in the Foundation's statement of financial position in respect of the defined benefit pension plan is the aggregate of the present value of the defined benefit liability at the reporting date less the fair value of the plan assets. The present value of the defined benefit liability is determined by discounting the estimated future cash outflows using risk-free interest rates of government bonds that have terms to maturity approximating to the terms of the related pension liability.

Termination benefits are employee benefits provided in exchange for the termination of an employee's employment as a result of either an entity's decision to terminate an employee's employment before the normal retirement date, an employee's decision to accept an offer of benefits in exchange for the termination of employment or termination beyond the employee's control.

A liability or expense for a termination benefit is recognized at the earlier of when the entity can no longer withdraw the offer of those benefits and when the entity recognizes related restructuring costs. Initial recognition and subsequent changes to termination benefits are measured in accordance with the nature of the employee benefit, as either post-employment benefits or short-term employee benefits.

Leases

The Foundation assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.



Foundation as a lessee

The Foundation applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Foundation recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use assets

The Foundation recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received and estimate of cost to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Foundation at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. Refer to the accounting policies in Impairment of non-financial assets section.

Lease liabilities

At the commencement date of the lease, the Foundation recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Foundation uses a discount rate estimated using risk-free rate plus premium at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short-term leases

The Foundation applies to the short-term lease recognition exemption to its short-term leases of office space (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognized as expense on a straight-line basis over the lease term.

Foundation as a lessor

Leases in which the Foundation does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

Income Tax

Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted as of reporting date.



Deferred tax

Deferred income tax is provided, using the liability method, on all temporary differences, with certain exceptions, at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, with certain exceptions. Deferred tax assets are recognized for all deductible temporary differences, carryforward benefit of unused tax credits from excess of minimum corporate income tax (MCIT) over the regular corporate income tax and unused net operating loss carryover (NOLCO), to the extent that it is probable that taxable income will be available against which the deductible temporary differences and carryforward benefits of MCIT and NOLCO can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable income will be available to allow all as part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable income will allow all as part of the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rate that is expected to apply to the period when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted as at the end of the reporting period. Movements in the deferred income tax assets and liabilities arising from changes in tax rates are charged or credited to income for the period.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same authority.

Foreign Currency Transactions

Transactions denominated in foreign currencies are recorded using the exchange rate at the date of the transactions. Outstanding foreign currency-denominated monetary assets and liabilities at year-end are translated to Philippine peso at prevailing Philippine Dealing System (PDS) rate at reporting dates. Exchange gains or losses arising from foreign currency transactions are credited to or charged against changes in net assets.

Contingencies

Contingent liabilities are not recognized in the financial statements. These are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the financial statements but disclosed when an inflow of economic benefits is probable.

Events After the Financial Reporting Period

Post year-end events that provide additional information about the Foundation's position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the financial statements when material.



3. Significant Accounting Judgments and Estimates

The preparation of the accompanying financial statements in conformity with PFRSs requires management to make judgments, estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. The judgments, estimates and assumptions used in the accompanying financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the financial statements. Actual results could differ from such estimates.

Judgments

In the process of applying the Foundation's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the financial statements:

Definition of default and credit-impaired financial assets

The Foundation's definition of a financial instruments that is in default, is fully aligned with the definition of credit-impaired. It is when it meets one or more of the following criteria:

Quantitative criteria – for trade receivables, the customer receives a payment reminder letter and does not make the payments within the period contained in the letter.

Qualitative criteria

The debtor meets the unlikeliness to pay criteria (which indicates the debtor is in significant financial difficulty), such as when:

- a. The debtor is experiencing financial difficulty or is insolvent
- b. The debtor is in breach of financial covenant(s)
- c. An active market for that financial assets has disappeared because of financial difficulties
- d. It is becoming probable that the debtor will enter bankruptcy or other financial reorganization

The criteria above have been applied to the financial instruments held by the Foundation and are consistent with the definition of default used for internal credit risk management purposes.

Incorporation of forward-looking information

The Foundation incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL.

To do this, the Foundation considers a range of relevant forward-looking macro-economic assumptions for the determination of unbiased general industry adjustments and any related specific industry adjustments that support the calculation of ECLs. Based on the Foundation's evaluation and assessment and after taking into consideration external actual and forecast information, the Foundation formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies, monetary authorities and selected private-sector and academic institutions.

The base case represents a most-likely outcome and is aligned with information used by the Foundation for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Foundation carries out stress testing of more extreme shocks to calibrate its determination of these other representative scenarios.



The Foundation has identified and documented key drivers of credit risk and credit losses of each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

Determination of lease term of contracts with renewal and termination options – Foundation as a lessee

The Foundation determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Foundation's lease contract include extension and termination options. The Foundation applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Foundation reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

Management's Use of Estimates

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities are discussed below:

Provision for expected credit losses of trade receivables

The Foundation uses a provision table to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various receivables with similar default risks. The provision table is initially based on the Foundation's historical observed default rates. The Foundation will calibrate the table to adjust the historical credit loss experience with forward-looking information such as inflation and GDP growth rates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

The assessment of the correlation between historical observed default rates, forecast economic conditions (inflation and GDP growth rates) and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Foundation's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The COVID-19 pandemic did not significantly affect the allowance for ECLs of the Foundation. The information about the ECLs on the Foundation's trade receivables is disclosed in Note 6.

Estimating pension obligation and other retirement benefits

The cost of defined benefit pension plans and other retirement benefits as well as the present value of the pension obligation are determined using actuarial valuations. The actuarial valuation involves making various assumptions. Those assumptions are described in Note 14 and include, among others, discount rates, future salary increases, mortality rates and turn-over rates. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, defined benefit liability are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting dates. Net pension liability amounts to ₱19.16 million and ₱6.07 million as of December 31, 2020 and 2019, respectively (see Note 14).



The discount rate used is the single-weighted uniform discount rate using bootstrapped-derived zero rates from BVAL index, which when applied to the same cash flows, results in the same present value as of reporting date. Present values of cash flows as of reporting date was determined using the rates from derived zero yield curve.

The mortality rate is based on unisex annuity table and is modified accordingly with estimates of mortality improvements (if any). The turn-over rates used are based on actual data on employee turn-over for the prior year. Future salary increases are derived from the Foundation's estimated long-term yearly salary increase rate. Further details about the assumptions used are provided in Note 14.

Estimating the incremental borrowing rate for leases

The Foundation uses its incremental borrowing rate (IBR) to measure lease liabilities because the interest rate implicit in the lease is not readily determinable. The IBR is the rate of interest that the Foundation would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Foundation 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the Foundation's functional currency). The Foundation estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the Foundation's stand-alone credit rating).

The Foundation's lease liabilities as of December 31, 2020 and 2019 amounted to ₱15.34 million and ₱18.85 million respectively (see Note 19).

Fair value of financial instruments

When the fair values of financial assets and financial liabilities recorded or disclosed in the statement of financial position cannot be derived from active markets, they are determined using internal valuation techniques using generally accepted market valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, estimates are used in establishing fair values. These estimates may include considerations of liquidity, volatility, and correlation. See Note 18 for the related balances.

4. Cash and Cash Equivalents

This account consists of:

	2020	2019
Cash on hand	₱606,110	₱667,000
Cash in banks	100,336,483	47,028,396
Cash equivalents	210,008,583	316,995,332
	₱310,951,176	₱364,690,728

Cash in banks earn interests at the respective bank deposit rates. Cash equivalents are made for varying periods of up to three months depending on the immediate cash requirements of the Foundation and earn interest at the respective short-term investment rates of 0.12% to 2.75% and 0.50% to 6.13% in 2020 and 2019, respectively.



Interest income earned on cash in banks and cash equivalents amounted to ₱4.36 million and ₱7.99 million in 2020 and 2019, respectively.

5. Short-term Investments

Short-term investments consist of money market placements made for varying periods of more than three (3) months and up to one (1) year and earn interest at the respective short-term investment rates.

The annual interest rates of the short-term investments are as follows:

	2020	2019
Philippine Peso	0.25%-0.88%	3.50%

6. Receivables

This account consists of the following:

	2020	2019
Accrued interest	₱6,103,822	₱6,693,532
Trade	1,419,219	1,104,435
Nontrade	1,197,771	1,268,022
Advances to officers and employees	895,725	1,809,631
Advances to cooperative	600,021	896,070
Others	67,092	66,552
	10,283,650	11,838,242
Less allowance for impairment losses	635,739	839,347
	9,647,911	10,998,895
Less noncurrent portion of advances to cooperative	219,011	227,537
	₱9,428,900	₱10,771,358

Accrued interest pertains to interest receivable from investments in debt securities. These are collectible within one year.

Trade receivables are collectibles from various entities arising from purchase of products and of program services provided by the Foundation. These are collectible within one year.

Nontrade receivables pertain to collectibles for activities outside the main revenue-generating projects of the Foundation which are noninterest bearing and are due and demandable.

Advances to officers and employees pertain to salary loans and advances made to regular employees of the Foundation for business related expenses and are subject for liquidation. This amount is collectible within one year. As of December 31, 2020 and 2019, interest income earned on advances to employees amounted to ₱0.04 million and ₱0.07 million, respectively.

Advances to cooperative pertain to cash advance to a cooperative which are collectible within one to four years.

Other receivables are non-interest bearing and are due and demandable.



Receivables amounting to ₱0.64 million and ₱0.84 million as of December 31, 2020 and 2019, respectively, were assessed to be impaired and provided for with an impairment allowance in accordance with the Foundation's policy on receivables. Movements in the allowance for impairment losses follow:

	2020	2019
Balance at beginning of year	₱839,347	₱681,790
Provision during the year	–	471,600
Reversal during the year	(203,608)	(314,043)
Balance at end of year	₱635,739	₱839,347

Reversals of provision are included in "Others" under Revenues, Gains and Other Supports in the Foundation's statements of activities.

7. Merchandise Inventories

This account consists of the following:

	2020	2019
Non-book merchandise	₱6,462,127	₱6,762,223
Books	1,950,192	2,133,833
	8,412,319	8,896,056
Less write-down and allowance for obsolescence	393,342	411,559
	₱8,018,977	₱8,484,497

The rollforward of inventories follows:

	2020	2019
Balance at beginning of the year	₱8,896,055	₱12,487,202
Additions during the year	164,467	592,423
Charged to administrative and project expenses	(186,918)	(3,006,387)
Cost of sales	(461,285)	(1,177,183)
Balance at end of the year	₱8,412,319	₱8,896,055

The rollforward of allowance for inventory obsolescence follows:

	2020	2019
Balance at beginning of the year	₱411,559	₱614,447
Provisions during the year	–	295,922
Reversals during the year	(18,217)	(498,810)
Balance at end of the year	₱393,342	₱411,559

Cost of sales, provision for inventory obsolescence and reversal of writedown were included under "Net loss from other activities" in the statements of activities.



8. Other Current Assets

This account consists of:

	2020	2019
Input VAT	₱25,400,964	₱6,070,550
Creditable withholding tax	4,871,554	4,664,745
Deposits	3,020,890	3,239,398
Prepaid expenses	1,307,816	2,257,601
	₱34,601,224	₱16,232,294

Input VAT is applied against output VAT. The input VAT is recoverable in future periods.

Creditable withholding tax consists of tax withheld by customers and is creditable against any future income tax due from the Foundation.

Deposits pertain to security deposits and advance payments made by the Foundation to suppliers and other entities.

Prepaid expenses include prepayments for space rental and various program expenses.

9. Property and Equipment

The rollforward analysis of this account follows:

2020

	Land	Leasehold and Land Improvements	Office Furniture and Equipment	Construction- in-Progress	Total
Cost					
At January 1	₱102,869,175	₱111,152,915	₱98,808,980	₱64,588,254	₱377,419,324
Additions	-	-	1,877,890	209,797,719	211,675,609
Disposals	-	-	(900,420)	-	(900,420)
At December 31	102,869,175	111,152,915	99,786,450	274,385,973	588,194,513
Accumulated Depreciation and Amortization					
At January 1	-	55,632,153	82,861,153	-	138,493,306
Depreciation and amortization (Notes 16 and 19)	-	12,060,716	8,210,169	-	20,270,885
Disposals	-	-	(900,420)	-	(900,420)
At December 31	-	67,692,869	90,170,902	-	157,863,771
Net Book Value	₱102,869,175	₱43,460,046	₱9,615,548	₱274,385,973	₱430,330,742



2019

	Land	Leasehold and Land Improvements	Office Furniture and Equipment	Construction-in-Progress	Total
Cost					
At January 1	₱102,869,175	₱110,552,793	₱100,674,912	₱4,395,429	₱318,492,309
Additions	–	–	3,028,329	61,785,907	64,814,236
Disposals	–	(281,927)	(5,605,294)	–	(5,887,221)
Transfers	–	882,049	711,033	(1,593,082)	–
At December 31	102,869,175	111,152,915	98,808,980	64,588,254	377,419,324
Accumulated Depreciation and Amortization					
At January 1	–	46,007,666	79,290,027	–	125,297,693
Depreciation and amortization (Notes 16 and 19)	–	9,906,414	9,176,420	–	19,082,834
Disposals	–	(281,927)	(5,605,294)	–	(5,887,221)
At December 31	–	55,632,153	82,861,153	–	138,493,306
Net Book Value	₱102,869,175	₱55,520,762	₱15,947,827	₱64,588,254	₱238,926,018

Land amounting to ₱92.65 million, which was donated in 2003, is subject to a leasehold right existing thereon with a third party.

Depreciation and amortization charged against unrestricted net assets (included under “Project”, “General and administrative” and “Net loss from other activities” in statement of activities) amounted to ₱20.27 million and ₱19.08 million in 2020 and 2019, respectively.

Fully depreciated property and equipment still being used by the Foundation amounted to ₱90.04 million and ₱81.97 million as of December 31, 2020 and 2019, respectively.

Capital expenditures (“Construction-in-progress”) for the improvement of facilities in Ayala Museum, which is in the course of construction, amounted to ₱274.39 million and ₱64.59 million as of December 31, 2020 and 2019. Contractual commitments arising from awarded contracts to a general contractor for the acquisition, development and construction of property and equipment amounted to ₱120.15 million as of December 31, 2020.

The Foundation has no restrictions on its property and equipment and none of these have been pledged as security for its obligations.

10. Software Cost

The rollforward analysis of this account follows:

	2020	2019
Cost		
At January 1	₱6,551,872	₱7,808,379
Additions	700,000	813,897
Retirement	–	(2,070,404)
At December 31	7,251,872	6,551,872
Accumulated Amortization		
At January 1	5,934,058	7,808,379
Amortization	310,187	196,083
Retirement	–	(2,070,404)
At December 31	6,244,245	5,934,058
Net Book Value	₱1,007,627	₱617,814



Amortization charged against unrestricted net assets (included under “Project”, “General and administrative” and “Net loss from other activities” in statement of activities) amounted to ₱0.31 million and ₱0.20 million in 2020 and 2019, respectively.

Cost of fully amortized software still being used by the Foundation amounted to ₱5.74 million and ₱5.74 million as of December 31, 2020 and 2019, respectively.

11. Financial Assets

Financial assets consist of:

	2020	2019
Financial assets at fair value through profit or loss		
Listed equity securities	₱369,978,600	₱654,531,751
Equity investments in non-listed companies	219,733	219,733
Pooled funds	819,468,047	561,056,772
Investments in debt securities at amortized cost	732,880,090	759,313,618
Financial assets at fair value through other comprehensive income	21,088,803	41,280,231
	1,943,635,273	2,016,402,105
Less noncurrent portion of financial assets	753,968,893	800,593,849
	₱1,189,666,380	₱1,215,808,256

The rollforward of fair value reserve of financial assets at FVOCI follows:

	2020	2019
Balance at beginning of year	₱1,460,585	(₱8,105,711)
Changes in fair value recognized directly in net assets	(19,121,424)	(56,580,956)
Changes in fair value taken to profit or loss	18,330,052	66,147,252
Balance at end of year	₱669,213	₱1,460,585

The breakdown of investment income follows:

	2020	2019
Debt instruments	₱34,307,931	₱38,135,122
Dividends	19,056,850	23,094,573
Realized gain	18,330,052	66,147,252
Government securities	1,131,152	2,871,806
Loans	-	603,255
Others	1,307,379	1,338,294
	₱74,133,364	₱132,190,302



12. Accounts and Other Payables

This account consists of:

	2020	2019
Deferred revenue	₱71,200,000	₱35,600,000
Trade payables	40,541,701	12,456,657
Accrued expenses	21,067,197	20,195,600
Payable to consignors	4,463,593	6,013,315
Taxes and statutory payables	2,378,735	1,774,310
Others	18,147,072	6,264,280
	₱157,798,298	₱82,304,162
Less noncurrent portion	35,600,000	—
	₱122,198,298	₱82,304,162

Deferred grants are donations intended for future periods that are advanced by the donors to the Foundation.

Trade payables include payables to suppliers that are noninterest-bearing and are normally settled on 30- to 60-day terms.

Accrued expenses pertain to the unbilled charges associated with the renovations and maintenance of the Ayala Museum building, service providers, professional fees, and other expenses.

Payable to consignors pertain to the amount due to consignors for sale of goods consigned to the Foundation.

Taxes and statutory payables pertain to taxes withheld by the Company on employees' compensation and on payment to suppliers. These are remitted to the respective regulatory agencies within the following month.

Other payables include contractor billings approved for payment as of December 31, 2020 for which the checks were only prepared in January 2021. These are non-interest bearing and are normally settled within one year.

13. Notes Payable

The Foundation entered into a memorandum of agreement with a third party for advances amounting to ₱257.00 million in order to complete the renovation of the Ayala Museum. These shall be paid by the Foundation in two equal tranches on December 31, 2030 and 2035.

14. Defined Benefit Plan

The Foundation has funded, noncontributory defined benefit retirement plan covering substantially all of its regular permanent employees. The benefits are generally based on defined contribution formula with minimum lump-sum guarantee of 1.5 months' basic salary per year of service.



The Foundation's annual contributions to the plan consist principally of payments which covers the current service cost for the year and the required funding relative to the guaranteed minimum benefits as applicable. The funds are managed by an investment manager and subject to the investment objectives and guidelines established by the Foundation and rules and regulations issued by Bangko Sentral ng Pilipinas (BSP) covering assets under trust and fiduciary agreements. The Endowment Committee is responsible for the investment strategy of the plan.

Republic Act 7641, *The New Retirement Law*, requires a provision for retirement pay to qualified private sector employees in the absence of any retirement plan in the entity, provided however that the employee's retirement benefits under any collective bargaining and other agreements shall not be less than those provided under the law. The law does not require minimum funding of the plan.

The components of pension expense included in "Personnel costs" under "General and administrative expenses" in the statements of activities follows (see Note 16):

	2020	2019
Current service cost	₱6,950,234	₱5,865,013
Net interest income	(205,970)	(948,708)
Total pension expense	₱6,744,264	₱4,916,305

The remeasurement effects recognized in other comprehensive income in the statements of activities follows:

	2020	2019
Actuarial loss due to experience adjustment	₱5,808,085	₱506,335
Actuarial loss (gain) due to change in financial assumption	9,809,249	14,113,319
Actuarial loss on plan assets excluding amount included in net interest	763,091	1,350,443
Adjustment	(10,035,622)	-
	₱6,344,803	₱15,970,097

The amounts recognized under pension liability - net in the statements of financial position follows:

	2020	2019
Plan assets	₱57,406,868	₱64,174,701
Benefit obligations	(76,570,588)	(70,249,353)
Liability to be recognized	₱19,163,720	₱6,074,652

Changes in the present value of the defined benefit obligation follows:

	2020	2019
Balance at January 1	₱70,249,353	₱49,983,080
Current service cost	6,950,234	5,865,013
Interest expense	3,131,114	3,798,714
Remeasurement loss (gain) on obligation	15,617,335	14,619,654
Benefits paid	(9,341,826)	(4,017,108)
Adjustment	(10,035,622)	-
Balance at December 31	₱76,570,588	₱70,249,353



Changes in the fair value of plan assets follows:

	2020	2019
Balance at January 1	₱64,174,701	₱62,466,076
Contributions	-	2,328,753
Interest income on plan assets	3,337,084	4,747,422
Remeasurement loss on plan assets	(763,091)	(1,350,442)
Benefits paid	(9,341,826)	(4,017,108)
Balance at December 31	₱57,406,868	₱64,174,701

The fair value of plan assets by each class and by industry type as at the end of the reporting period follows:

	2020	2019
Assets		
Cash	₱27,472	₱19,311
Receivables	159,556	172,652
Debt instruments:		
Holding firms	11,807,966	10,428,547
Pooled funds	9,070,621	9,568,530
Property	₱9,181,585	₱8,888,913
Services	1,916,190	2,980,765
Industrial	964,528	876,766
Financial	999,995	-
Equity instruments:		
Pooled funds	23,305,522	27,751,162
Holding firms	-	3,517,000
	57,433,435	64,203,646
Liabilities		
Trust fee payable	26,567	28,945
Total value of plan assets	₱57,406,868	₱64,174,701

All equity and debt investments held have quoted prices in active markets. The remaining plan assets do not have quoted market prices in active markets.

The plan assets do not have any concentration on risk. The assumptions used to determine pension benefits for the Foundation for the years ended December 31, 2020 and 2019 follows:

	2020	2019
Discount rate	3.90%	5.20%
Salary increase rate	6.00%	6.00%
Turn-over rate	nil to 100.00%	nil to 100.00%
Mortality rate	0.05 to 0.74%	0.05 to 0.74%

There were no changes from the previous period in the methods and assumptions used in preparing sensitivity analysis.



Below shows the sensitivity analysis determined based on reasonably possible changes of each significant assumptions stated above, assuming all other assumptions were held constant:

	2020			
	Discount Rate		Salary Increase Rate	
	+0.50%	(0.50%)	+0.50%	(0.50%)
Accrued liability	₱72,553,532	₱80,933,253	₱80,593,002	₱72,821,741
Current fund assets	(57,406,868)	(57,406,868)	(57,406,868)	(57,406,868)
Unfunded accrued liability	₱15,146,664	₱23,526,385	₱23,186,134	₱15,414,873

	2019			
	Discount Rate		Salary Increase Rate	
	+0.50%	(0.50%)	+0.50%	(0.50%)
Accrued liability	₱66,868,904	₱73,909,848	₱73,645,477	₱67,079,347
Current fund assets	(64,174,701)	(64,174,701)	(64,174,701)	(64,174,701)
Unfunded accrued liability	₱2,694,203	₱9,735,147	₱9,470,776	₱2,904,646

The Foundation does not perform any Asset-Liability Matching Study. The overall investment policy and strategy of the retirement plan is based on the suitability assessment, as provided by its trust bank, in compliance with the BSP requirements. It does, however, ensure that there will be sufficient assets to pay the retirement benefits as they fall due while attempting to mitigate the various risks of the plan. The plan assets consist of 50.32% fixed income instruments, 46.88% equity instruments, 2.52% cash and 0.28% others in 2020, and 59.79% fixed income instruments, 39.03% equity instruments, 1.17% cash and 0.00% others in 2019. The Foundation expects the discount rate which drives the pension obligation to go up as interest rates go up in 2021 and the fund assets to improve.

The following table shows the maturity profile of the Foundation's defined benefit obligation based on undiscounted benefit payments:

	2020	2019
More than 1 year to 5 years	₱20,535,833	₱16,699,601
More than 5 years to 10 years	68,150,594	85,276,382
More than 10 years to 15 years	36,984,687	26,718,601
More than 15 years and up	282,573,414	302,818,119
	₱408,244,528	₱431,512,703

15. Related Party Transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence which include affiliates. Transactions with related parties are made at normal market prices and settlement occurs in cash. Shown below are the transactions with related parties during the year:

2020

Related Party	Amount	Outstanding Balance	Terms and conditions
Key management personnel:			
<i>Public support and project revenues</i>	₱579,217	₱-	Non-interest bearing; unsecured



2019

Related Party	Amount	Outstanding Balance	Terms and conditions
Key management personnel:			
<i>Public support and project revenues</i>	P37,091	P-	Non-interest bearing; unsecured

Terms and conditions of transactions with related parties

Public support and project revenue transactions pertain mostly to donations received from related parties.

Impairment assessment is undertaken each financial year through a review of the financial position of the related party and the market in which the related party operates. As of December 31, 2020 and 2019, no allowance for doubtful accounts pertain to receivable from related parties. There were no expenses for doubtful accounts from related party transactions recognized for the years ended December 31, 2020 and 2019.

Compensation of key management personnel by benefit type (included in the “Salaries, wages and employee benefits” and “Personnel costs”) follows:

	2020	2019
Short-term employee benefits	P24,222,419	P22,185,563
Post-employment benefits	246,741	466,722
	P24,469,160	P22,652,285

16. Net Assets

Unrestricted net assets are those net assets that are neither temporarily restricted nor permanently restricted. It includes all net assets with uses not restricted by donors, by the Board of Trustees or by law.

Temporarily restricted net assets refer to those net assets whose use by the Foundation is limited by donors or the Trustees to later periods of time or after specified dates or specified purposes.

Net assets were released from donor or the Trustee restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

Permanently restricted net assets are those assets that the donor stipulates must be maintained by the Foundation in perpetuity. Permanently restricted net assets increase when Foundation receives contributions for which donor-imposed restrictions limiting the Foundation’s use of an asset or its economic benefits neither expire with the passage of time nor can be removed by the Foundation’s meeting certain requirements. Permanently restricted net assets generally come from:

(1) contributions, with donor-imposed permanent restrictions; (2) increase or decrease in existing assets that are subject to permanent restrictions by donor or by law (such as unrealized gains, and interest income); and (3) reclassification from another net asset class as a result of donor stipulation or by law.



Details of the Foundation's net assets as of December 31 follows:

	2020	2019
Unrestricted	₱30,426,017	₱19,812,015
Temporarily restricted:		
Property and equipment	330,220,108	239,543,831
Livelihood and other community development programs	107,919,316	114,777,054
Education and youth leadership programs	53,888,906	26,677,560
	492,028,330	380,998,445
Permanently restricted:		
Investment in perpetuity, the income of which is expendable to support education and other programs	2,028,723,422	2,187,714,273
Net fair value loss on financial assets at FVOCI	669,213	1,460,585
Remeasurement gain on defined benefit obligation	(7,868,610)	(1,523,807)
	₱2,543,978,372	₱2,588,703,182

Details of the Foundation's expenses follow:

Project Expenses

	2020	2019
Project implementation (Note 15):		
Disaster relief and other special projects	₱145,503,001	₱56,719,217
Arts and culture	17,785,451	25,010,759
Education	13,481,540	43,719,649
Sustainable livelihood	8,008,871	5,695,600
Youth leadership	7,440,479	14,611,133
Project management:		
Salaries, wages and employee benefits	89,689,904	82,173,363
Building overhead (Note 15)	23,643,345	34,854,341
Monitoring and administrative	14,743,726	14,443,235
	₱320,296,317	₱277,227,297

General and Administrative Expenses

	2020	2019
Personnel costs (Note 14)	₱35,364,136	₱32,899,743
Professional and service fees	5,835,147	6,481,261
Depreciation and amortization (Notes 9 and 10)	3,449,181	2,975,833
Transportation and travel	941,981	2,389,221
Communication and postage	833,006	1,044,530
Taxes and licenses	718,543	130,955
Interest	626,882	397,569
Premises, utilities and maintenance	583,006	2,377,089
Advocacy and public information services	418,926	971,722
Supplies	148,577	396,654
Trainings and seminars	120,410	569,686
Others	2,570,148	2,369,079
	₱51,609,943	₱53,003,342



Capital management

The primary objectives of the Foundation's capital management policies are to devote its funds to charitable projects, scholarship grants and cultural activities, to afford the financial flexibility to support its operations and to protect and preserve capital to ensure financial sustainability of the Foundation.

The Foundation's source of capital is its total net assets, which is composed of unrestricted, temporarily restricted and permanently restricted net assets, plus the net unrealized gain (loss) on financial assets.

	2020	2019
Net Assets		
Unrestricted	₱30,426,017	₱19,812,015
Temporarily restricted	492,028,330	380,998,445
Permanently restricted	2,028,723,422	2,187,714,273
Net fair value loss on financial assets at FVOCI (Note 11)	669,213	1,460,585
	₱2,551,846,982	₱2,589,985,318

17. Income Tax

The reconciliation of statutory income tax to the provision for income tax follows:

	2020	2019
Statutory income tax	(₱11,204,090)	₱12,867,727
Tax effects of:		
Nontaxable income	(103,499,074)	(115,458,832)
Nondeductible expenses	111,571,878	99,069,191
Change in unrecognized deferred tax assets	3,131,286	3,521,914
Provision for income tax	₱-	₱-

The Foundation has NOLCO and MCIT that are available for offset against future taxable income or tax payable, for which deferred tax assets have not been recognized. Deferred tax assets are recognized only to the extent that taxable income will be available against which the deferred tax assets can be used. As of December 31, 2020 and 2019, total recognized MCIT amounted ₱136,654 and ₱301,450 respectively.

As of December 31, 2020 and 2019, total unrecognized deferred tax on NOLCO is shown below:

	2020	2019
NOLCO	₱7,454,935	₱5,277,541



As of December 31, 2020, MCIT and NOLCO incurred before taxable year 2020 which can be claimed as deduction from the regular taxable income for the next three (3) consecutive taxable years, follow:

Year incurred	Availment Period	NOLCO	Expired	Unapplied
2017	2018-2020	₱2,757,503	₱2,757,503	₱-
2018	2019-2021	3,094,587	-	3,094,587
2019	2020-2022	11,739,713	-	11,739,713
		₱17,591,803	₱2,757,503	₱14,834,300

Year incurred	Availment Period	MCIT	Expired	Unapplied
2017	2018-2020	₱164,796	₱164,796	₱-
2018	2019-2021	136,654	-	136,654
		₱301,450	₱164,796	₱136,654

As of December 31, 2020, the Company has incurred NOLCO in taxable year 2020 which can be claimed as deduction from the regular taxable income for the next five (5) consecutive taxable years pursuant to the Bayanihan to Recover As One Act, as follows:

Year incurred	Availment Period	NOLCO	Expired	Unapplied
2020	2021-2025	₱10,015,484	₱-	₱10,015,484

Corporate Recovery and Tax Incentives for Enterprises Act or “CREATE”

President Rodrigo Duterte signed into law on March 26, 2021 the Corporate Recovery and Tax Incentives for Enterprises (CREATE) Act to attract more investments and maintain fiscal prudence and stability in the Philippines. Republic Act (RA) 11534 or the CREATE Act introduces reforms to the corporate income tax and incentives systems. It takes effect 15 days after its complete publication in the Official Gazette or in a newspaper of general circulation or April 11, 2021.

The following are the key changes to the Philippine tax law pursuant to the CREATE Act which have an impact on the Foundation:

- Effective July 1, 2020, regular corporate income tax (RCIT) rate is reduced from 30% to 25% for domestic and resident foreign corporations. For domestic corporations with net taxable income not exceeding Php5 million and with total assets not exceeding Php100 million (excluding land on which the business entity’s office, plant and equipment are situated) during the taxable year, the RCIT rate is reduced to 20%.
- Minimum corporate income tax (MCIT) rate reduced from 2% to 1% of gross income effective July 1, 2020 to June 30, 2023.

As clarified by the Philippine Financial Reporting Standards Council in its Philippine Interpretations Committee Q&A No. 2020-07, the CREATE Act was not considered substantively enacted as of December 31, 2020 even though some of the provisions have retroactive effect to July 1, 2020. The passage of the CREATE Act into law on March 26, 2021 is considered as a non-adjusting subsequent event. Accordingly, current and deferred taxes as of and for the year ended December 31, 2020 continued to be computed and measured using the applicable income tax rates as of December 31, 2020 (i.e., 30% RCIT / 2% MCIT) for financial reporting purposes.

Applying the provisions of the CREATE Act will not have any significant impact on the provision for current and deferred income tax of the Foundation for the year ended December 31, 2020.



18. Financial Instruments

Fair Value Measurement

The following table shows an analysis of the Foundation's financial instruments by level of the fair value hierarchy:

	December 31, 2020			
	Fair value measurement using			
	Total	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Assets measured at fair value:				
Fair value through profit or loss				
Listed equity securities	₱369,978,600	₱369,978,600	₱-	₱-
Equity investments in non-listed companies	219,733	-	-	219,733
Pooled funds	819,468,047	-	819,468,047	-
Fair value through OCI	21,088,803	21,088,803	-	-
	₱1,210,755,183	₱391,067,403	₱819,468,047	₱219,733
Assets measured at fair value:				
Fair value through profit or loss				
Listed equity securities	₱654,531,751	₱654,531,751	₱-	₱-
Equity investments in non-listed companies	219,733	-	-	219,733
Pooled funds	561,056,772	-	561,056,772	-
Fair value through OCI	41,280,231	41,280,231	-	-
	₱1,257,088,487	₱695,811,982	₱561,056,772	₱219,733

The Foundation uses the following hierarchy for determining and disclosing the fair value of its assets and liabilities by valuation technique:

- Level 1: quoted (unadjusted prices) in active markets for identical assets and liabilities
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data

The following methods and assumptions were used to estimate the fair values:

Management assessed that the fair values of cash and cash equivalents, short-term investments, and receivables and other financial liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

Quoted debt and equity investments - Fair values are based on quoted prices published in markets.

Unquoted investments - Fair value of common trust funds are based on the net asset value per share. For other unquoted equity shares and bonds, fair values are based on the latest selling price available.



There were no transfers between fair value categories for assets and liabilities measured at fair value in 2020 and 2019.

Financial Risk Management Objectives and Policies

The Foundation has various financial instruments such as cash and cash equivalents, short-term investments, receivables, and accounts and other payables which arise directly from its operations.

The main purpose of the Foundation's financial instruments is to fund its operational and capital expenditures. The main risks arising from the use of financial instruments are liquidity risk, credit risk and equity price risk.

The Foundation's risk management policies are summarized below:

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or the counterparty failing on repayment of a contractual obligation; or inability to generate cash inflows as anticipated.

The Foundation maintains a level of cash and cash equivalents deemed sufficient to finance operations. As part of its liquidity risk management, the Foundation regularly evaluates its projected and actual cash flows.

The following table shows the maturity profile of the Foundation's financial assets and liabilities based on contractual undiscounted payments:

	December 31, 2020			Total Gross
	Within 1 Year	More than 1 Year	No Term	
Financial Assets				
Amortized cost				
Cash and cash equivalents	₱310,951,176	₱-	₱-	₱310,951,176
Short-term investments	240,000,000			240,000,000
Receivables				
Accrued interest	6,103,822	-	-	6,103,822
Trade	1,419,219	-	-	1,419,219
Advances to officers and employees	895,725	-	-	895,725
Advances to cooperative Nontrade	381,010	219,011	-	600,021
Others	1,197,771	-	-	1,197,771
Others	67,092	-	-	67,092
Non-current financial assets	202,800,000	530,080,090	-	732,880,090
	763,815,815	530,299,101	-	1,294,114,916
Fair value through profit or loss				
Listed equity securities	-	-	369,978,600	369,978,600
Equity investments in non-listed companies	-	-	219,733	219,733
Pooled funds	-	-	819,468,047	819,468,047
	-	-	1,189,666,380	1,189,666,380
Fair value through OCI	-	21,088,803	-	21,088,803
Total Financial Assets	₱763,815,815	₱551,387,904	₱1,189,666,380	₱2,504,870,099

(Forward)



December 31, 2020				
	Within 1 Year	More than 1 Year	No Term	Total Gross
Other Financial Liabilities				
Accounts and other payables				
Accrued expenses	₱21,067,197	₱–	₱–	₱21,067,197
Trade	40,541,701	–	–	40,541,701
Payable to consignors	4,463,593	–	–	4,463,593
Deferred revenue	35,600,000	35,600,000	–	71,200,000
Lease liability	4,605,120	10,737,926	–	15,343,046
Notes payable	–	257,000,000	–	257,000,000
Others	20,525,807	–	–	20,525,807
Total Other Financial Liabilities	₱126,803,418	₱303,337,926	₱–	₱430,141,344
December 31, 2019				
	Within 1 Year	More than 1 Year	No Term	Total Gross
Financial Assets				
Amortized cost				
Cash and cash equivalents	₱364,690,728	₱–	₱–	₱364,690,728
Short-term investments	20,000,000	–	–	20,000,000
Receivables				
Accrued interest	6,693,532	–	–	6,693,532
Trade	1,104,435	–	–	1,104,435
Advances to officers and employees	1,809,631	–	–	1,809,631
Advances to cooperative	668,533	227,537	–	896,070
Nontrade	1,268,022	–	–	1,268,022
Others	66,552	–	–	66,552
Non-current financial assets	–	759,313,618	–	759,313,618
	396,301,433	759,541,155	–	1,155,842,588
Fair value through profit or loss				
Listed equity securities	–	–	654,531,751	654,531,751
Equity investments in non-listed companies	–	–	219,733	219,733
Pooled funds	–	–	561,056,772	561,056,772
	–	–	1,215,808,256	1,215,808,256
Fair value through OCI	–	41,280,231	–	41,280,231
Total Financial Assets	₱396,301,433	₱800,821,386	₱1,215,808,256	₱2,412,091,728
Other Financial Liabilities				
Accounts and other payables				
Accrued expenses	₱20,195,600	₱–	₱–	₱20,195,600
Trade	12,456,657	–	–	12,456,657
Payable to consignors	6,013,315	–	–	6,013,315
Deferred revenue	35,600,000	–	–	35,600,000
Lease liability	3,511,743	15,343,046	–	18,854,789
Others	8,038,590	–	–	8,038,590
Total Other Financial Liabilities	₱85,815,905	₱15,343,046	₱–	₱101,158,951

Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Foundation's holding of cash and cash equivalents and short-term investments exposes the Foundation to credit risk of the counterparty. Credit risk management involves dealing only with institutions for which credit limits have been established. The treasury policy sets credit limits for each counterparty. Given the Foundation's diverse base of counterparties, it is not exposed to large concentrations of credit risk. The maximum exposure to credit risk for the components of the statements of financial position is equal to the carrying values.



The aging analysis of receivables presented per class, follows:

December 31, 2020									
	Neither Past Due nor Impaired	Past Due but not Impaired					Total	Impaired	Total
		<30 Days	30-60 Days	61-90 Days	91-120 Days	>120 Days			
Accrued interest	₱6,103,822	₱-	₱-	₱-	₱-	₱-	₱-	₱-	₱6,103,822
Advances to officers and employees	849,729	45,996	-	-	-	-	45,996	-	895,725
Nontrade	562,032	-	-	-	-	-	-	635,739	1,197,771
Trade	82,944	-	63,000	-	-	1,273,275	1,336,275	-	1,419,219
Advances to cooperative	600,021	-	-	-	-	-	-	-	600,021
Others	67,092	-	-	-	-	-	-	-	67,092
	₱8,265,640	₱45,996	₱63,000	₱-	₱-	₱1,273,275	₱1,382,271	₱635,739	₱10,283,650

December 31, 2019									
	Neither Past Due nor Impaired	Past Due but not Impaired					Total	Impaired	Total
		<30 Days	30-60 Days	61-90 Days	91-120 Days	>120 Days			
Accrued interest	₱6,693,532	₱-	₱-	₱-	₱-	₱-	₱-	₱-	₱6,693,532
Advances to officers and employees	1,652,325	57	55,057	9,121	1,052	1,538	66,825	90,481	1,809,631
Nontrade	281,767	129,930	81,101	66,581	29,828	77,654	385,094	601,161	1,268,022
Trade	870,508	60,310	2,280	-	1,757	70,006	134,353	99,574	1,104,435
Advances to cooperative	851,266	-	-	-	-	-	-	44,804	896,070
Others	63,225	-	-	-	-	-	-	3,327	66,552
	₱10,412,623	₱190,297	₱138,438	₱75,702	₱32,637	₱149,198	₱586,272	₱839,347	₱11,838,242



The table below shows the credit quality of the Foundation's financial assets:

	December 31, 2020							
	Neither Past Due nor Impaired				Total	Past Due but Not Impaired	Individually Impaired	Total
	High Grade	Medium Grade	Low Grade					
Cash and cash equivalents	₱310,951,176	₱-	₱-	₱310,951,176	₱-	₱-	₱310,951,176	
Short-term investments	240,000,000			240,000,000			240,000,000	
Receivables:								
Accrued interest	6,103,822	-	-	6,103,822	-	-	6,103,822	
Trade	82,944	-	-	82,944	1,336,275	-	1,419,219	
Advances to officers and employees	816,678	-	-	816,678	79,047	-	895,725	
Advances to cooperative	600,021	-	-	600,021	-	-	600,021	
Nontrade	562,032	-	-	562,032	-	635,739	1,197,771	
Others	67,092	-	-	67,092	-	-	67,092	
Financial assets:								
Fair value through profit or loss	1,189,666,380	-	-	1,189,666,380	-	-	1,189,666,380	
Amortized cost	732,880,090	-	-	732,880,090	-	-	732,880,090	
Fair value through OCI	21,088,803	-	-	21,088,803	-	-	21,088,803	
	₱2,502,819,038	₱-	₱-	₱2,502,819,038	₱1,415,322	₱848,771	₱2,504,870,099	

	December 31, 2019							
	Neither Past Due nor Impaired				Total	Past Due but Not Impaired	Individually Impaired	Total
	High Grade	Medium Grade	Low Grade					
Cash and cash equivalents	₱384,690,728	₱-	₱-	₱384,690,728	₱-	₱-	₱384,690,728	
Short-term investments	20,000,000			20,000,000			20,000,000	
Receivables:								
Accrued interest	6,693,532	-	-	6,693,532	-	-	6,693,532	
Trade	870,508	-	-	870,508	134,353	99,574	1,104,435	
Advances to officers and employees	1,652,325	-	-	1,652,325	66,825	90,481	1,809,631	
Advances to cooperative	851,267	-	-	851,267	-	44,804	896,070	
Nontrade	281,767	-	-	281,767	385,094	601,161	1,268,022	
Others	63,223	-	-	63,223	-	3,327	66,551	
Financial assets:								
Fair value through profit or loss	1,215,808,256	-	-	1,215,808,256	-	-	1,215,808,256	
Amortized cost	759,313,618	-	-	759,313,618	-	-	759,313,618	
Fair value through OCI	41,280,231	-	-	41,280,231	-	-	41,280,231	
	₱2,431,505,455	₱-	₱-	₱2,431,505,455	₱586,272	₱839,347	₱2,432,931,074	



The credit quality of the financial assets was determined as follows:

Cash and cash equivalents and short-term investments – based on the nature of the counterparty. These are held by counterparty banks with minimal risk of bankruptcy and are therefore classified as high grade.

Receivables – high grade pertains to receivables from Ayala Group of Companies and debtors without past due accounts; medium grade pertains to receivables with past due accounts not exceeding 12 months; and low grade pertains to receivables with past due accounts exceeding 12 months.

Financial assets – high grade pertains to quoted financial assets and unquoted financial assets are unrated.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Foundation’s market risk includes equity price risk.

The Foundation’s exposure to the risk for change in market value relates primarily to the Foundation’s financial assets at fair value through profit or loss and fair value through OCI. The Foundation’s financial assets at fair value through profit or loss and fair value through OCI are managed by a trustee bank.

Equity price risk

Financial assets at fair value through profit or loss and fair value through OCI are acquired at certain prices in the market. Such investment securities are subject to price risk due to changes in market values of instruments arising either from factors specific to individual instruments or their issuers, or factors affecting all instruments traded in the market. Depending on several factors such as interest rate movements, the country’s economic performance, political stability, and domestic inflation rates, these prices change, reflecting how market participants view the developments.

The analysis below is performed for reasonably possible movements in NAVpu with all other variables held constant, showing the impact on excess (deficit) of revenue, gains and other supports over expenses and losses due to changes in fair value of financial assets and liabilities whose fair values are recorded in the statement of comprehensive income.

Change in NAVpu	Impact on Excess of revenue, gains and other supports over expenses and losses	
	Increase (decrease)	
	2020	2019
+5%	₱22,763,311	₱24,736,296
-5%	(22,763,311)	(24,736,296)



The analysis below demonstrates the sensitivity to a reasonably possible change of market index with all other variables held constant, of the Foundation's net assets.

Change in PSEi index	Impact on Excess of revenue, gains and other supports over expenses and losses	
	Increase (decrease)	
	2020	2019
+5%	₱74,199,913	₱68,889,141
-5%	(74,199,913)	(68,889,141)

19. Leases

Operating Leases - Foundation as Lessee

On September 1, 2019, the Foundation entered into a lease agreement to lease an office space with an area of approximately 447 square meters and four parking slots at 111 Paseo de Roxas Building. The lease agreement provides for a rental fee which is paid on a quarterly basis and subject to varying escalation rates over the lease term.

Future minimum rentals payable under noncancellable operating lease of the Foundation as of December 31, 2020 and December 31, 2019 are as follows:

	2020	2019
Within one year	₱4,605,120	₱4,398,480
After one year but not more than five years	12,513,010	17,065,208
	₱17,118,130	₱21,463,688

Set out below are the carrying amounts of right-of-use assets recognized and the movements in 2020 and 2019:

	2020	2019
Beginning balance	19,041,312	₱20,403,799
Depreciation	(4,087,460)	(1,362,487)
Net Book Value	14,953,852	₱19,041,312

The rollforward analysis of lease liabilities follows:

	2020	2019
Beginning balance	₱18,854,789	₱20,403,799
Interest expense	1,081,937	397,570
Payments	(4,593,680)	(1,946,580)
As at December 31	15,343,046	18,854,789
Current lease liabilities	4,605,120	3,511,743
Noncurrent lease liabilities	₱10,737,926	₱15,343,046



The following are the amounts recognized in the statement of activities:

	2020	2019
Depreciation expense of right-of-use assets	₱4,087,460	₱1,362,487
Interest expense on lease liabilities	1,081,937	397,570
Rent expense - short-term leases	-	1,067,160
Total	₱5,169,397	₱2,827,217

20. Other Activities

Details of revenue and expenses of the Foundation's museum, library and other revenue-earning community development projects follows:

	2020	2019
Revenue	₱14,683,035	₱30,554,538
Expenses	(24,698,519)	(42,294,251)
Net loss	₱10,015,484	₱11,739,713

21. Notes to Statement of Cash Flows

Disclosed below is the rollforward of liabilities under financing activities:

	January 1, 2020	Cash Flows	Non-cash Changes	December 31, 2020
Lease Liabilities	₱18,854,789	(₱4,593,680)	₱1,081,937	₱15,343,046
Notes Payable	-	257,000,000	-	257,000,000
	₱18,854,789	(₱252,406,320)	₱1,081,937	₱272,343,046

22. Other Matters

The declaration of COVID-19 by the World Health Organization (WHO) as a pandemic and declaration of nationwide state of calamity and implementation of community quarantine measures throughout the country starting March 16, 2020 have caused disruptions in the Foundation's activities.

When the Enhanced Community Quarantine (ECQ) was declared over Metro Manila and the entire Luzon starting March 2020, the Foundation continued operations through a skeleton workforce in the workplace, while most of its personnel worked from home in lieu of going to the office to abide by the health and safety protocols of the government and health authorities.

The renovation of the Ayala Museum stopped following the declaration of the ECQ. When the restrictions were lifted in June 2020, the renovation resumed briefly until July 2020, when it had to be halted again in accordance with health protocols. The renovation finally resumed in September 2020 and has since been ongoing.

While there are recent signs of increased activity with the easing of quarantine measures in key areas in the Philippines, management believes that the impact of COVID-19 situation remains fluid and evolving and the pace of recovery remains uncertain.



23. Supplementary Tax Information Under Revenue Regulations (RR) 15-2010

In compliance with the requirements set forth by RR 15-2010 hereunder are the information on taxes, duties and license fees paid or accrued during the taxable year.

Value-added Tax (VAT)

a. Output VAT

The Foundation is a VAT-registered company with Output VAT declaration as follows:

	Net Sales/ Receipts	Output VAT
Taxable sales		
Sale of goods	₱3,150,445	₱378,053
Sales of services	11,478,214	1,377,386
	<u>₱14,628,659</u>	<u>₱1,755,439</u>

The Foundation's sales of services are based on actual collections received, and sale of goods include those from consignment, hence, may not be the same as amounts accrued in the statement of activities.

b. Input VAT

The amount of VAT input taxes claimed broken down into:

Beginning of the year	₱6,070,550
Current year's purchases:	
I. Goods for resale/manufacture or further processing	—
II. Goods other than for resale or manufacture	54,171
III. Capital goods subject to amortization	—
IV. Capital goods not subject to amortization	—
V. Services lodged under cost of goods sold	—
VI. Services lodged under other accounts	21,031,682
Claims for tax credit/refund and other adjustments	(1,755,439)
<u>Balance at the end of the year</u>	<u>₱25,400,964</u>

c. Excise tax

The Foundation did not enter into any transaction subject to excise tax.

d. Documentary stamp tax

The Foundation paid documentary stamp taxes amounting to ₱2,090.

e. All other local and national taxes

This includes all other taxes, local and national, including real estate taxes, licenses and permit fees lodged under the 'Project' and 'General and administrative' accounts both in the Foundation's statement of activities.



Details consist of the following:

	Project Expenses	General and Administrative Expenses	Total
Real estate taxes	₱10,070	₱574,140	₱584,210
License and permits fees	170,058	25,173	195,231
	₱180,128	₱599,313	₱779,441

f. Withholding taxes

Withholding taxes on compensation and benefits	₱15,845,435
Expanded withholding taxes	7,953,683
Final withholding taxes	633,929
Withholding VAT	253,572
	₱24,686,619

g. Tax assessments

On January 4, 2021, the Foundation received a Preliminary Assessment Notice (PAN) from the Large Taxpayers Service of the BIR covering deficiency VAT and Miscellaneous Tax for the year 2019, pursuant to the Letter of Authority issued and dated August 26, 2020. Payment was subsequently made on January 7, 2021 amounting to ₱515,364, inclusive of interest and penalties.

